

Great Lakes Growers is a premier grower of clean lettuces and herbs. Their Burton, Ohio-based state-of-the-art climate-controlled greenhouse is where they grow produce in water, rather than soil to offer fresh (and therefore better tasting) products year-round to Ohioans. In 2021, owner John Bonner called on MAGNET's Lean Operations experts to help solve plant layout issues to help facilitate the current and future growth of the company.

## **GROWTH CHALLENGE**

Understand the cause of inefficiencies the current layout is causing, which included:

- Workstation inefficiencies
- Supply availability
- Ineffective staging areas
- Packaging creating spoiled products

## MAGNET'S ROLE



• Our team used a digital mapping tool to diagnose and prescribe improvements to the current space

## **OUTCOME & IMPACT**

- Cost Savings: \$30,000/year
- Labor Cost Reduction: 12%
- Labor Savings: \$15,000/year